

**University of Suffolk  
Board of Directors Meeting**

**1.00pm, Tuesday 23 October 2018  
Boardroom, 6<sup>th</sup> Floor, University of Suffolk, Waterfront Building**

**AGENDA**

**Transforming Lives Strategy Presentations:**

- **Learning, Teaching and Assessment, and Student Experience** (Caroline Doolan)
- **Research and Scholarship** (Prof Emma Bond)
- **Business Engagement** (Stef Thorne)
- **Internationalisation** (Prof Mohammad Dastbaz)

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| 1. | <b>Apologies</b>  | Formal<br>Business       |
| 2. | <b>Declarations of Interests</b>  | Formal<br>Business       |
| 3. | <b>A. Minutes of the Board meeting held on 18 July and Virtual meeting held on <a href="#">12 September 2018</a> (WP)</b><br><i>(Agree minutes for publication)</i> | Approval                 |
|    | <b>B. Matters arising (WP)</b>  | Discussion &<br>Approval |
| 4. | <b>Vice-Chancellor's Update (HL)</b>  | Information              |

**Papers for Discussion**

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| 5. | <b>A. <a href="#">Annual Report of the Audit and Risk Committee (PW)</a> Paper attached</b>                        | Approval                    |
|    | <b>B. <a href="#">Going Concern Report</a> (KW) Paper attached</b>   | Approval                    |
|    | <b>C. Financial Statements and Report of the External Auditors for 2017/18 (KW) Available elsewhere on website</b> | Approval                    |
|    | <b>D. <a href="#">Student Recruitment and Enrolment</a> (TG) Paper attached</b>                                    | Information &<br>Discussion |
|    | <b>E. <a href="#">Health and Safety Annual Report</a> (TG) Paper attached</b>                                      | Approval                    |
|    | <b>F. <a href="#">Risk Management Policy</a> (KW) Paper attached</b>   | Approval                    |
|    | <b>G. <a href="#">USS Pension Scheme Update and Consultation Response</a> (SC)</b>                                 | Information &<br>Discussion |
|    | <b>H. Foundation Board Minutes &amp; Update (CE)</b>   | Information &<br>Discussion |

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| I. | Board and Sub-committees Terms of Reference (TG) <i>Available elsewhere on website</i> | Approval |
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**Papers for Information**

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| 6. | A. <a href="#">Office For Students Registration</a> (HL)   | Information              |
|    | B. Tuition Fee Policy (TG) <i>Available elsewhere on website</i>   | Information              |
|    | C. <a href="#">Criteria for Publishing Board Agendas, Papers and Minutes</a> (TG) <i>Paper attached</i>  | Information              |
|    | D. <a href="#">Audit and Risk Committee Minutes</a> (13 September and 8 October 2018) (RW)   | Information              |
|    | E. <a href="#">Nominations Committee Minutes</a> (12 September 2018) (WP)  | Information              |
|    | F. <a href="#">Senate Minutes</a> (5 July 2018) (HL)   | Information              |
|    | G. <a href="#">Academic Committee Update</a> (TG) <i>Paper attached</i>  |                          |
|    | H. <a href="#">Directors Register of Attendance</a> (TG) <i>Paper attached</i>   | Information              |
|    | I. <a href="#">Company Seal Register</a> (TG)  | Information              |
| 7. | <b>Any Other Business and Publication of Papers</b><br><i>(Agree which agenda items are not for publication)</i>   | Discussion &<br>Approval |
| 8. | <b>Dates of Next Meetings:</b><br><br>Monday 26 November 2018 – 13.00<br>Wednesday 16 January 2019 – 14.00 (additional meeting -<br>may be cancelled if not required)<br>Wednesday 20 March 2019 – 13.00<br>Tuesday 9 July 2019 – 13.00<br>Monday 14 October 2019 – 13.00<br>Monday 25 November 2019 – 13.00 |                          |