

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Wednesday 26 April 2023
HW113, Health and Wellbeing Building, Ipswich Campus**

AGENDA

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|----|---|--|-----------------------|
| 1. | Apologies | Formal | |
| | | | Business |
| 2. | Declarations of Interests | Formal | |
| | | | Business |
| 3. | A. Minutes of the Board meeting held on 23 November 2022 | Approval | |
| | (MP) | <i>(Agree minutes for publication)</i> | |
| | B. Matters arising (MP) | | Discussion & Approval |
| 4. | Vice-Chancellor's Update (HL) | <i>(Paper attached)</i> | Information |

Papers for Discussion

- | | | | |
|----|--|-------------------------------|--------------------------|
| 5. | A. Internationalisation Strategy Presentation (JC) | <i>Paper attached</i> | Discussion & Approval |
| | B. Student Recruitment Update (JC) | <i>Paper attached</i> | Information & Discussion |
| | C. Tuition Fees (SC) | <i>Papers attached</i> | |
| | | i. Tuition Fee Policy 2023/24 | Discussion & Approval |
| | | ii. Tuition Fees for 2024/25 | Approval |
| D. | Period 6 Management Accounts (SC) | <i>Paper attached</i> | Information & Discussion |
| E. | Annual Assurance Report: Compliance with Office for Students (OfS) Conditions of Registration (TG) | <i>Paper attached</i> | Information & Discussion |
| F. | Outcomes from Governance Effectiveness Review (TG/AS) | <i>Paper attached,</i> | Discussion & Approval |
| G. | East Coast College Update on Discussions (HL) | <i>Paper attached</i> | Discussion & Approval |

- H. Update on Chair Succession Planning (AS) (Verbal) Discussion & Approval
- I. University of Suffolk Dental CIC Board Terms of Reference (SC) Approval Paper attached

*** Papers for Information**

- 6. A. Operational Plan and Exception Report for 2022/23 (HL) *Paper Information attached*
- B. Audit and Risk Committee and Investment Committee Minutes Information (23 February 2023) (SC) *Paper attached*
- C. Senate/Board Workshop Minutes (23 November 2022) (HL) Information *Paper attached*
- D. [Directors Register of Attendance](#) (TG) *Paper attached* Information
- E. Appendices to Governance Effectiveness Review Report (TG) Information *Papers attached*

7. Any Other Business

8. Dates of Next Meetings

Wednesday 7 June 2023 – 11.00 – Virtual Coffee Tuesday
4 July 2023 – 13.00
Tuesday 31 October 2023 – 13.00
Tuesday 28 November 2023 – 13.00

***** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.

